

Employee Post-Travel Disclosure Form

	110000000000000000000000000000000000000	
Ori	ginal	Amendmen

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual *Financial Disclosure* Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and *file it with the Clerk of the House*, B-81 Cannon House Office Building, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

NO	TE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 100
1.	Name of Traveler: Steven Pfrang
2.	a. Name of Accompanying Relative:OR None
	b. Relationship to Traveler: Spouse Child Other (specify):
3.	a. Dates: Departure: Wednesday February 19, 2020 Return: Friday February 21, 2020
	b. Dates at Personal Expense, if any: OR None \[\sumset
4.	Departure City: Washington, DC Destination: White Sulphur Springs Return City: Washington, DC
5.	Sponsor(s), Who Paid for the Trip: Congressional Institute
6.	Describe Meetings and Events Attended: Meetings geared towards learning best practices for running your
	congressional office, ethics rules, congressional reform efforts, and networking with fellow chiefs of staff.
7.	Attached to this form are each of the following, signify that each item is attached by checking the corresponding box: a. a completed Sponsor Post-Travel Disclosure Form; b. the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and the Grantmaking or Non-Grantmaking Sponsor Forms; c. page 2 of the completed Traveler Form submitted by the employee; and d. the letter from the Committee on Ethics approving my participation on this trip. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. Signify statement is true by checking the box: b. If not, explain:
Sig I au Dis	thorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel closure Form were necessary and that the travel was in connection with the employee's official duties and would not
cre	ate the appearance that the employee is using public office for private gain.
Na	ne of Supervising Member: Rep. Darin LaHood Date: 11/12/20
Sig	nature of Supervising Member:

Version date 12/2018 by Committee on Ethics

Sponsor Post-Travel Disclosure Form

-		
	Original	Amendmen

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within ten days of their return. You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the

Travel Destination	on(s): White Sulphur Sprin	igs, WV		
Date of Departu	re: February 19, 2020	Date of	Return: February 21	, 2020
Name(s) of Trav	eler(s): See Attached List			
•	ist more than one traveler o of expenses paid on behalf			A CONTRACTOR OF THE PROPERTY O
	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Total Other Expenses (dollar amount per item and description
Traveler	\$0.00	\$222.50	\$144.77	\$397.91 - Room Rental
Accompanying Family Membe				
statement is true	e by checking box:		•	lump sum payment. Signify
rtify that the fini	formation/contained in thi	s form is true, compl		e best of my knowledge. ebruary 27, 2020
me: Mark Strand			Title: Pro	
ne: mart otrario	grassional Institute			
ganization: Cong	gressional institute			
ganization: Conq	e above-named organization	on. Signify statement	is true by checking box	c: 🗹
ganization: Cong			is true by checking bo	х: ы

If you have questions regarding your completion of this form, please contact the Committee on Ethics at 202-225-7103.

TRAVELER FORM

1.	Name of Traveler: Steven Pfrang
2.	Sponsor(s) who will be paying for the trip: Congressional Institute
3.	Travel Destination(s): The Greenbrier While Sulphur Springs, WV
4.	a. Date of Departure: 2/19/20 Date of Return: 2/21/20
	b. Will you be extending the trip at your personal expense? Yes No
	If yes, list dates at personal expense:
5,	a. Will you be accompanied by a family member at the sponsor's expense? Yes No If yes:
	(1) Name of Accompanying Family Member:
	(2) Relationship to Traveler: Spouse Child Other (specify):
	(3) Accompanying Family Member is at least 18 years of age: 🔲 Yes 📮 No
б.	a. Did the trip sponsor answer "Yes" to Question 8(c) on the <i>Primary Trip Sponsor Form</i> (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or a foreign agent)?
	b. If yes, and you are requesting lodging for two nights, explain why the second night is warranted:
7.	Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms:
	NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8.	Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.
	I am the Chief of Staff for Rep. Darln LaHood. This retreat is for House Republican Chiefs of Staff. The rereat highlights
	collaboration and best practices with other Chiefs, as it relates to ethics, office management, House Administration/Franking
	changes, working in the minority and with the White House,
9.	Is the traveler aware of any registered federal lobbyists or foreign agents involved planning, organizing, requesting, or arranging the trip? Yes No
10). For staff travelers, to be completed by your employing Member:
	ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL
d tr	hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my irect supervision, to accept expenses for the trip described in this request. I have determined that the above-described avel is in connection with my employee's official duties and that acceptance of these expenses will not create the operation that the employee is using public office for private gain.
Si	ignature of Employing Member 1/10/20

Primary Trip Sponsor Form

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a *Traveler Form* at least 30 days before the start date of the trip. The trip sponsor should *NOT* submit the form directly to the Committee. The Committee website (ethics. house.gov) provides detailed instructions for filling out the form.

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.

1.	Sponsor who will be paying for the trip: Congressional Institute						
2.	I represent that the trip will not be financed, in whole or in part, by a registered federal lobbyist or foreign agent. Signify that the statement is true by checking box:						
 3. Check only one. I represent that: a. The primary trip sponsor has not accepted from any other source, funds intended directly or indirectly to final any aspect of the trip: OR 							
	b. The trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds: OR						
	c. The primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.						
	If "c" is checked, list the names of the additional sponsors:						
4.	Provide names and titles of ALL House Members <i>and</i> employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): See Addendum & Attached Invitation List						
5.	Is travel being offered to an accompanying family member of the House invitee(s)?						
6.	Date of Departure: February 19, 2020 Date of Return: February 21, 2020						
7.	a. City of departure: Washington, DC						
•	b. Destination(s): White Sulphur Springs, WV						
	c. City of return: Washington, DC						
8.	Check only one. I represent that: a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: OR						
	b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: OR						
	c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event <i>and</i> lobbyist / foreign agent involvement in planning, organizing, requesting, or arranging the trip was <i>de minimis</i> under the Committee's travel regulations.						
9.	Check only one of the following: a. I checked 8(a) or (b) above:						
	b. I checked 8(c) above but am not offering any lodging:						
	c. I checked 8(c) above and am offering lodging and meals for one night: OR						
	d. I checked 8(c) above and am offering lodging and meals for two nights: If you checked this box, explain why the						

Version date 12/2018 by Committee on Ethics

	Attached is a detailed agenda of the activities House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees). <i>Indicate agenda is attached by checking box:</i>
11.	 Check only one of the following: a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip. Signify that the statement is true by checking box: ✓ OR
	b. <i>Not Applicable</i> . Trip sponsor is a U.S. institution of higher education:
	For <i>each</i> sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip <i>and</i> its role in organizing and/or conducting the trip: See Addendum
13.	Answer parts a and b. Answer part c if neccessary:
	a. Mode of travel: Air Rail Bus Car Other (specify:)
	b. Class of travel: Coach Business First Charter Other (specify:)
	c. If travel will be first class, or by chartered or private aircraft, explain why such travel is warranted:
14.	I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). Signify that the statement is true by checking box:
15.	Check only one. I represent that either: a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: OR
	b. The trip involves events that are arranged specifically <i>with regard</i> to congressional participation: If "b" is checked:
	1) Detail the cost per day of meals (approximate cost may be provided): Wed-\$43, Thur-\$78, Fri-\$16
	2) Provide the reason for selecting the location of the event or trip: Relative proximity to Washington, DC and capacity to handle a large event.
16	Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
10.	Hotel Name: The Greenbrier City: White Sulphur Springs, WV Cost Per Night: \$96
	Reason(s) for Selecting: Proximity to DC, Availablity, Security & Facility size
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
	Hotel Name: City: Cost Per Night:
	Reason(s) for Selecting:
17.	I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. Signify that the statement is true by checking box:

18.	Total	Expenses	for	each	Partici	pant:
-----	-------	-----------------	-----	------	---------	-------

	Actual Amounts	Total Transportation	Total Lodging Expenses	Total Meal Expenses
لسا	Good Faith Estimates	Expenses per Participant	per Participant	per Participant
	each Member, icer, or Employee	\$90	\$236	\$138
	each Accompanying aily Member	\$90	\$0	\$111
		Other Expenses (dollar amount per item)	Identify Specific Nature o (e.g., taxi, parking, registr	<u> </u>
	each Member, cer, or Employee	\$467	Room Rental	
	each Accompanying nily Member	\$467	Room Rental	Wild
). I certi . I certi best o	ify that I am not a registerify by my rignature that to find my knowledge.	r is an individual or a U.S. in cred federal lobbyist or foreig the information contained in	n agent for any sponsor of this form is true, complete	this trip. c, and correct to the
	ark Strand		Date:	
Pre	sident			
rganizat	Congressional Insti	tute		
ddress:	1700 Diagonal Road #73	30, Alexandria, VA 22314		
	703-837-8812 e:			

If there are any questions regarding this form, please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building, Washington, D.C. 20515

Phone: 202-225-7103 General Fax: 202-225-7392

Version date 12/2018 by Committee on Ethics

Email: ____

Theodore E. Deutch, Florida Chairman Kenny Marchant, Texas Ranking Member

Grace Meng, New York Susan Wild, Pennsylvania Dean Phillips, Minnesota Anthony Brown, Maryland

John Ratcliffe, Texas George Holding, North Carolina Jackie Walorski, Indiana Michael Guest, Mississippi



A.S. House of Representatives

COMMITTEE ON ETHICS

Thomas A. Rust
Staff Director and Chief Counsel

David W. Arrojo Counsel to the Chairman

Christopher A. Donesa
Counsel to the Ranking Member

1015 Longworth House Office Building Washington, D.C. 20515–6328 Telephone: (202) 225–7103 Facsimile: (202) 225–7392

February 13, 2020

Mr. Steven Pfrang Office of the Honorable Darin LaHood 1424 Longworth House Office Building Washington, DC 20515

Dear Mr. Pfrang:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to White Sulphur Springs, West Virginia, scheduled for February 19 to 21, 2020, sponsored by Congressional Institute.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Theodore E. Deutch Chairman Kenny Marchant Ranking Member

TED/KM:adw



Chiefs of Staff Conference February 19-21, 2020



Wednesday, February 19, 2020

10:00 AM	Bus Departs	Rayburn Horseshoe
2:00 PM	Check-In	Colonial Ballroom Foyer
3:00-3:05 PM	Welcome Mark Strand, Congressional Institute	Chesapeake Ballroom
3:05-4:05 PM	Lay of the Land David Winston, The Winston Group Myra Miller, The Winston Group	Chesapeake Ballroom
4:10-5:30 PM	Congressional Institute Study on Social Media Patrick Ruffini, Echelon Insights Kelsey Patten, Echelon Insights	Chesapeake Ballroom
6:30-9:00 PM	Reception & Dinner Keynote: The Honorable Jim Justice, Governor of West Virgini	Colonial Ballroom
	Thursday, February 20, 2020	
8:00 AM	Breakfast	Colonial Ballroom
9:00-10:00 AM	The 2020 Agenda Moderator: Mark Strand Dan Meyer, Office of Minority Leader Bill Hughes, Office of Minority Whip Kara Ahern, House Republican Conference	Chesapeake Ballroom
10:00-11:00 AM	Working with the White House Moderator: Mark Strand Michael McKenna, White House Office of Legislative Affairs	Chesapeake Ballroom

11:00-12:00 PM	Best Ethics Practices Elliot Berke, Berke Farah LLP Erin Clark, NRCC	Chesapeake Ballroom
12:00-1:30 PM	Lunch Keynote: Charlie Cook, The Cook Political Report	Colonial Ballroom
1:45-2:45 PM	House Administration Committee Changes Moderator: Mark Strand Tim Monahan, House Administration Committee	Chesapeake Ballroom
2:45-3:45 PM	A Conservative Perspective on Congressional Reform Moderator: Bruce Patton, Rebuild Congress Initiative Jason Pye, Freedom Works Neil Bradley, US Chamber of Commerce John Malcolm, Heritage Foundation Jake Olson, Select Committee on the Modernization of Congress	Chesapeake Ballroom
3:45-6:00 PM	Break	
6:30-9:00 PM	Reception & Dinner Keynote: Yuval Levin, American Enterprise Institute	Colonial Ballroom
	Friday, February 21, 2020	
8:00 AM	Breakfast	Colonial Ballroom
9:00-11:00 AM	The Effective Congressional Office Manager Mark Horstman, Manager Tools	Chesapeake Ballroom
11:15 AM	Buses Depart for Rayburn House Office Building	Hotel Lobby Entrance

COS - House Staff

Job Title	ermilk Chief of Staff	Communications Director	Chief of Staff	Chief of Staff	(OH) Chief of Staff	n Chief of Staff	orn Chief of Staff	gher Chief of Staff	s and Means Staff Director	Chief of Staff	nberry Chief of Staff	shaw Chief of Staff	Chief of Staff	p Chief of Staff	ot Chief of Staff	er Chief of Staff	Communications	Staff Director	Chief of Staff	Chief of Staff	ie Chief of Staff	Deputy Director of Floor Operations	enbrenner Chief of Staff		Chief of Starr	and Commerce
	Office of Rep. Loudermilk	House Republican Conference	House Republican Conference	Office of Rep. Roby	Office of Rep. Joyce (OH)	Office of Rep. Zeldin	Office of Rep. Lamborn	Office of Rep. Gallagher	Committee on Ways and Means	Office of Rep. Keller	Office of Rep. Fortenberry	Office of Rep. Crenshaw	Office of Rep. Allen	Office of Rep. Bishop	Office of Rep. Chabot	Office of Rep. Fulcher	Office of the Leader	Committee on Judiciary	Office of Rep. Estes	Office of Rep. Hill	Office of Rep. Guthrie	Office of the Leader	Office of Rep. Sensenbrenner	Office of Rep. Steube	Committee on Energy	, CB
Last Name	Adkerson	Adler	Ahern	Albares	Alburger	Amidon	Anderson	Andreae	Andres	Anzur	Archer	Baker	Baker	Barnes	Barton	Bayer	Bednar	Belair	Bell	Bennett	Bergren	Bien	Bisenius	Blair	i	Bloomquist
First Name	Robert	Jeremy	Kara	Mike	Anna	Eric	Dale	Taylor	Gary	Jon	Reyn	Eliza	Tim	Peter	Stacy	Clifford	Mark	Brendan	losh	Brooke	Eric	Chris	Matt	Alex		Mike

Aaron	Bonnaure	Office of Rep. Reschenthaler	Chief of Staff
Caroline	Boothe	House Republican Conference	Member Services Director
Lorissa	Bounds	Office of Rep. Walden	Chief of Staff
Casey	Bowman	Office of Rep. Herrera	Chief of Staff
Parish	Braden	Committee on Natural Resources	Staff Director
Jen	Bradley	Office of Rep. Rutherford	Chief of Staff
Matthew	Brennan	Office of Rep. Thompson	Chief of Staff
Chris	Brinson	Office of Rep. Rogers (AL)	Chief of Staff
Greg	Brooks	Office of Rep. Wenstrup	Chief of Staff
Stuart	Burns	Office of Rep. Posey	Chief of Staff
Jeff	Butler	Office of Rep. McHenry	Chief of Staff
John	Byers	Office of Rep. Hurd	Chief of Staff
Larry	Calhoun	Office of Rep. Yoho	Chief of Staff
Chad	Carlough	Office of Rep. Byrne	Chief of Staff
Dustin	Carmack	Office of Rep. Ratcliffe	Chief of Staff
Ryan	Carney	Office of Rep. Steil	Chief of Staff
Machalagh	Carr	Office of the Leader	General Counsel
Chris	Carter	Office of Rep. Hudson	Chief of Staff
Jessica	Carter	Office of Rep. Rooney	Chief of Staff
Caroline	Cash	Office of Rep. Comer	Chief of Staff
Micah	Cavanaugh	Office of Rep. Wright	Chief of Staff
Anne Marie	Chotvacs	Committee on Appropriations	Staff Director
Andrew	Christianson	Office of Rep. Johnson (SD)	Chief of Staff
Michael	Comer	Office of the Whip	Digital Director
Chris	Connelly	Office of Rep. Hartzler	Chief of Staff
Derick	Corbett	Office of Rep. Woodall	Chief of Staff
Stephen	Cote	Committee on Financial Services	Staff Director
Ben	Couhig	Office of Rep. Babin	Chief of Staff
Chris	Crawford	Office of Rep. Carter (GA)	Chief of Staff

Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Senior Policy Advisor	Counsel to Kenny Marchant	Chilef of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Deputy Chief of Staff for Policy	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Member Services Director	Deputy Chief of Staff	Chief of Staff	Communications Director	Chief of Staff	Chief of Staff
Office of Rep, Baird	Office of Rep. Walorski	Office of Rep. Brady	Office of Rep. Wilson	Office of Rep. Young	Office of Rep. Burgess	Office of Rep. McCaul	Office of Rep. Huizenga	Office of Rep. Smith (NE)	Office of Rep. Taylor	Office of Rep. Schweikert	Committee on Rules	Office of the Leader	Committee on Ethics	Office of Rep. Miller	Office of Rep. Graves (GA)	Office of Rep. Guest	Office of Rep. Bacon	House Republican Conference	Office of the Leader	Office of Rep. Harris	Office of Rep. Jordan	Office of Rep. Webster	Office of the Leader	Office of Rep. Balderson	Office of Rep. Williams	Office of the Leader	Office of Rep. Smucker	Office of Rep. Higgins
Cunningham	Dankler	Davis	Day	Day	Decker	DelBeccaro	Dewitte	Didiuk	Dietz	Dimenstein	Dixon	Domenech	Donesa	Donnellan	Donneily	Downs	Dreiling	Drzewicki	Dunham	Dutton	Eichinger	Emhor	Engling	Engquist	Etue	Exher	Facchiano	Facchiano
Quincy	Mike	David	Jonathan	Pamela	James	Chris	Jon	Monica	Lonnie	Katherina	Kelly	Emily	Chris	Matthew	John	Jordan	Mark	John	WIII	John	Kevin	Jaryn	Max	Laura	John	Michele	Greg	Kathee

Chief of Staff	Communications Director	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Staff Director	Senior Policy Advisor	Chief of Staff	Director of Operations & Scheduler	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Advisor	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Massie	Office of the Whip	Committee on Small Business	Office of Rep. Meadows	Office of Rep. King (NY)	Office of Rep. Hern	Committee on Foreign Affairs	Office of the Leader	Office of Rep. Diaz-Balart	Office of the Whip	Office of Rep. Tipton	Office of Rep. Burchett	Office of Rep. Latta	Office of Rep. Cole	Office of Rep. Gibbs	Office of Rep. Gohmert	Select Committee on the Climate Crisis	Office of Rep. McKinley	Office of Rep. Gooden	Office of Rep. Budd	Office of Rep. Johnson (LA)	Office of Rep. Glanforte	Office of Rep. Stefanik	Office of Rep. Davidson	Office of the Leader	Office of Rep. Rose	Office of Rep. Upton	Office of Rep. Fleischmann	Office of Rep. Bilirakis
Ferland	Fine	Fitzpatrick	Fitzpatrick	Fogarty	Foster	Fullerton	Glaier	Gonzalez	Gosnell	Green	Grider	Griffin	Grogis	Gross	Hair	Hall	Hamilton	Harris	Haymore	Haynes	Heggem	Hester	Hewitt	· = = = = = = = = = = = = = = = = = = =	Hilleary	Hillebrands	Hippe	Hittos
John	Lauren	Kevin	Paul	Kevin	Cameron		Steven			dsh	Michael	Drew	Josh	Hillary	Connie	Marty	Mike	Aaron	Tyler	Hayden	Christine	Patrick	Adam	Preston	Van	Joan	E. J.	LIZ

form Staff Director	s Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Policy Director	Member Services Coordinator	Chief of Staff	Chief of Staff	Chief of Staff	Senior Advisor and Head of Strategy	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	
Committee on Oversight and Reform	Office of Rep. McMorris Rodgers	Office of the Whip	Office of Rep. Mooney	Office of Rep. Turner	Office of Rep. Kelly (MS)	Office of Rep. Katko	Office of the Whip	Office of the Leader	Office of Rep. Bucshon	Office of Rep. Rogers (KY)	Office of Rep. Watkins	Office of the Leader	Office of Rep. Buchanan	Office of Rep. Collins	Office of Rep. Wagner	Office of Rep. Banks	Office of Rep. Olson	Office of Rep. Calvert	Office of Rep. Waltz	Office of Rep. Wittman	Office of Rep. Mitchell	Office of Rep. Duncan	Office of Rep. Aderholt	Office of Rep. Fitzpatrick	Office of Rep. Stauber	Office of Rep. Gaetz	Office of Rep. Mast	
Hixon	Hodson	Horton	Hough	Howard	Howell	Howell	Hughes	Humes	Jackson	Johnsen	Joice	Joyce	Karvelas	Katz	Keller	Keller	Kelly	Kennett	Ketchel	King	Kizzier	Klump	Knott	Knowles	Koetzle	Lane-Wyant	Langenderfer	
Chris	Nate	Brett	Michael	Adam	Paul	Zach	Bill	Allie	Kyle	Jakob	Jim	Natalie	Dave	Joel	Charlie	David	Melissa	Dave	Micah	Carolyn	Kyle	Allen	Kerry	Joe	Desiree	Jillian	James	

Chief of Staff	Director of Floor Operations					,		Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff		Chief of Staff	Chief of Staff					Chief of Staff	Senior Policy Advisor	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff & Counsel	201371 5 1317 10 1011 1011 1011
Office of Rep. Scott	Office of the Leader	Office of Rep. Armstrong	Office of Rep. Long	Office of Rep. Palazzo	Office of Rep. Bergman	Office of Rep. Gonzalez (OH)	Office of Rep. Dunn		Office of Rep. Cloud	Office of Rep. Emmer	Office of Rep. Davis	Committee on Science, Space, and Technology	Office of Rep. Biggs	Office of Rep. Bost	Office of Rep. Timmons	Office of Rep. Weber	Office of Rep. Newhouse	Office of Rep. Roe	Office of the Leader	Office of the Leader	Office of Rep. Foxx	Office of Rep. Amodei	Office of Rep. Cline	Office of Rep. Scalise	Office of Rep. Roy	Office of the Leader	
Lawrence	Leganski	Leighton	Lillis	Lipscomb	Lis	Lolli	Lowry	Lungren McCollum	Magary	Maneval	Manley	Mathis	Mazol	McCullough	Mclaren	McMichael	Meadows	Meyer	Meyer	Meyer	Middleton	Miller	Miller	Miller	Miller	Min	
Jason	John	Roz	Joe	Hunter	Tony	Tim	Michael	Kelly	Adam	Christopher	Bret	Josh	Deborah	Matt	Moutray	Chara	Carrie	Matt	Dan	Katie	Carson	Bruce	Matt	Megan Bel	Wade	James	

Jаск	Minor	Office of Rep. Walker	Chief of Staff
Vivian	Moeglein	Office of Rep. Westerman	Chief of Staff
Steve	Moffitt	Office of Rep. Murphy	Chief of Staff
Tim	Monahan	Committee on House Administration	Director of Oversight
Lauren	Muglia	Office of Rep. Perry	Chief of Staff
Melissa	Murphy	Office of Rep. Rouzer	Chief of Staff
Luke	Murry	Office of the Leader	Senior Policy Advisor
Ben	Napier	Office of the Whip	Director of Floor Operations
Dave	Natonski	Office of Rep. Riggleman	Chief of Staff
Mary	Noonan	Office of Rep. Smith (NJ)	Chief of Staff
Corey	Norman	Office of Rep. Curtis	Chief of Staff
Ryan	O'Toole	Office of the Leader	Cloakroom Floor Director
Jon	Oehmen	Office of Rep. Flores	Chief of Staff
Jake	Olson	Select Committee on the Modernization of Congress	Deputy Staff Director
Nancy	Peele	Office of Rep. Graves (MO)	Chief of Staff
Mark	Pettitt	Office of Rep. Brooks (AL)	Chief of Staff
Steve	Pfrang	Office of Rep. LaHood	Chief of Staff
Mark	Piland	Office of Rep. Norman	Chief of Staff
Jilian	Plank	Office of Rep. Nunes	Chief of Staff
John	Porter	Office of Rep. Arrington	Chief of Staff
Megan	Porter	House Republican Conference	Member Services Assistant
Kayla	Priehs	Office of Rep. Mullin	Chief of Staff
Chad	Ramey	Office of Rep. Luetkemeyer	Chief of Staff
Marty	Reiser	Office of the Whip	Deputy Policy Director
Bart	Reising	Office of the Whip	Director of Member Services
Tim	Reitz	Office of Rep. Hice	Chief of Staff
Becky	Relic	Committee on Budget	Staff Director
Brandon	Renz	Committee on Education and Labor	Staff Director

Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Staff Director	Deputy Chief of Staff	Chief of Staff	Staff Director	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff	Deputy Chief of Staff	Chief of Staff	Chief of Staff	Chief of Staff
Office of Rep. Shimkus	Office of Rep. Marshall	Office of Rep. Pence	Office of Rep. Buck	Office of Rep. Spano	Office of Rep. Graves (LA)	Office of Rep. Smith (MO)	Office of Rep. Meuser	Office of Rep. Barr	Office of Rep. Conaway	Office of Rep. Moolenaar	Office of the Chief Deputy Whip	Committee on Transportation and Infrastructure	Office of Rep. Brooks (IN)	Committee on Agriculture	Office of Rep. Carter (TX)	Office of Rep. Thornberry	Committee on Armed Services	Office of Rep. Hollingsworth	Office of Rep. Joyce (PA)	Office of Rep. Crawford	Office of Rep. Green	Office of Rep. Lesko	Office of Rep. Granger	Office of Rep. Lucas	Office of Rep. Simpson	Office of Rep. Holding	Office of Rep. Palmer
Roberts	Robertson	Robertson	Robertson	Robinette	Roig	Roman	Rooney	Rosado	Russell	Russell	Saparow	Sass	Savage	Schertz	Schroeder	Seeds	Sennott	Shaw	Shoemaker	Shumate	Síao	Simon	Sims	Slagell	Slater	Smith	Smith
Craig	Brent	Kyle	Ritika	Jamie	Kevin	Mark	Patrick	Mary	Matthew	David	Bobby	Paul	Megan	Matt	Robert	Michael	Dan	Becca	Jeremy	Jonah	Stephen	Matthew	Jordon	Alison	Lindsay	Katie	William

Caleb	Smith	Office of the Leader	Digital Communications Director
Mike	Smullen	Office of Rep. Johnson (OH)	Chief of Staff
John	Sobel	Office of Rep. Cook	Chief of Staff
David	Sours	Office of Rep. Ferguson	Chief of Staff
Allen	Souza	Permanent Select Committee on Intelligence Staff Director	Staff Director
Mark	Spannagel	Office of Rep. LaMalfa	Chief of Staff
Matt	Sparks	Office of the Leader	Head of Communications
Brittan	Specht	Office of the Leader	Senior Policy Advisor
Sarah	Stevens	Office of Rep. King (IA)	Chief of Staff
Matthew	Stroia	Office of Rep. Kelly (PA)	Chief of Staff
Peter	Su	Office of Rep. Hagedorn	Chief of Staff
Rick	Terrazas	Office of Rep. Hunter	Chief of Staff
Brian	Thomas	Office of Rep. Marchant	Chief of Staff
Tyler	Threadgill	Office of Rep. Kustoff	Chief of Staff
Jon	Towers	Committee on Veterans' Affairs	Staff Director
Chris	Tudor	Office of Rep. McClintock	Chief of Staff
Тот	Van Flein	Office of Rep. Gosar	Chief of Staff
Richard	Vaughn	Office of Rep. DesJarlais	Chief of Staff
Ted	Verrill	Office of Rep. Abraham	Chief of Staff
Rachel	Vervelde	Office of Rep. Grothman	Chief of Staff
Chris	Vieson	Committee on Homeland Security	Staff Director
Beau	Walker	Office of Rep. Womack	Chief of Staff
Jennifer	Watson	Office of Rep. Rice	Chief of Staff
Drew	Wayne	Office of Rep. Reed	Chief of Staff
Austin	Weatherford	Office of Rep. Kinzinger	Chief of Staff
Courtney	Whetstone	Office of Rep. Stivers	Chief of Staff
Clay	White	Office of Rep. Stewart	Chief of Staff
Devin	Wiser	Office of Rep. Bishop	Chief of Staff
Ina	Yahn	Office of Rep. Radewagen	Chief of Staff